



Cautionary Note Regarding Forward-Looking Statements

Certain information contained in this presentation, other matters discussed today and answers that may be given in response to questions may include "forward-looking statements." We may, in some cases, use terms such as "anticipates," "believes," "could," "estimates," "expects," "intends," "likely," "may," "might," "plans," "potential," "predicts," "projects," "seeks," "should," "target," "will," "would," or other words that convey uncertainty of future events or outcomes to identify these forward-looking statements. In particular, statements in this presentation regarding: industry trends; our market awareness; our business and growth strategy and our plans to execute on our growth strategy, including our ability to expand our global audience; the growth levers we expect to drive our business; our brand awareness efforts, including investments in audience and brand building across our U.S. and international businesses; our investments in and ability to drive adoption of new and existing products and their benefits, including revenue growth opportunities; the attractiveness and value proposition of our current offerings and other product opportunities; our ability to maintain existing and acquire new customers; addressable opportunities, including our expansion into international markets and our international growth strategy; our success in international markets; our future financial and business performance for the first quarter and full-year 2020, as well as our other long-term financial targets; and other statements regarding our plans, prospects and expectations, are examples of such forward-looking statements. These forward-looking statements are subject to a number of risks and uncertainties, including, without limitation, risks related to our rapid growth and ability to sustain our revenue growth rate, our relationships with dealers, new product development, competition in the markets in which we operate, market growth, our ability to expand effectively into new markets, our ability to realize benefits from our acquisitions and successfully implement our integration strategies, our sales and marketing strategies, our capital resources and operating performance, our ability to operate in compliance with applicable laws, as well as other risks and uncertainties as may be detailed from time to time in our Annual Reports on Form 10-K and Quarterly Reports on Form 10-Q and other reports we file with the Securities and Exchange Commission. These factors could cause actual results and developments to be materially different from those expressed in or implied by such statements. Forward-looking statements do not guarantee future performance and actual results may differ materially from those projected. The forward-looking statements are made only as of the date of this presentation and we undertake no obligation to update such forward-looking statements to reflect subsequent events or circumstance.

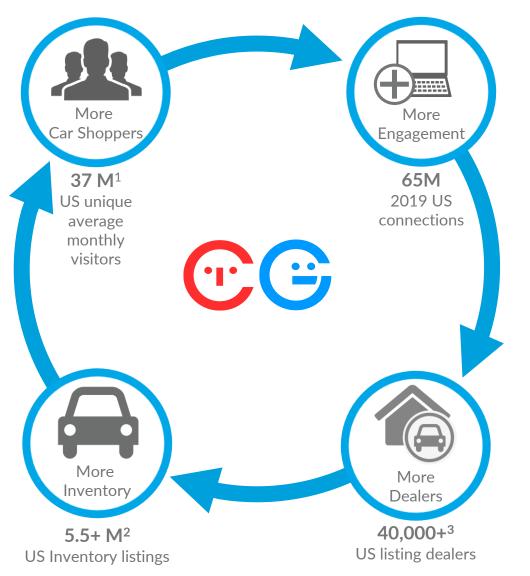
This presentation also contains estimates and other statistical data, including those relating to our industry and the market in which we operate, that we have obtained or derived from internally-prepared studies and surveys, a well as industry publications and reports and other publicly available information prepared by a number of third-party sources. We rely on both internal data and Google Analytics for data relating to our own key business metrics and, for consistency, we rely on Comscore for all data relating to comparisons with our competitors. Google Analytics and Comscore use different methodologies to derive their data and therefore their data for similar statistics are not comparable. These industry publications and reports generally indicate that they have obtained their information from sources believed to be reliable, but do not guarantee the accuracy and completeness of their information. This information involves a number of assumptions and limitations, and you are cautioned not to give undue weight to these estimates, as there is no assurance that any of them will be reached. Based on our experience, we believe that the publications and reports are reliable and that the conclusions contained therein are reasonable. In addition, you are cautioned not to rely on our extrapolations of internally-prepared studies and surveys, as these are estimates involving a number of assumptions and limitations, which we are unable to ensure will be reached.

In addition to the financial measures contained in this presentation that are prepared in accordance with U.S. Generally Accepted Accounting Principles (GAAP), this presentation includes certain non-GAAP financial measures and other business metrics. The presentation of non-GAAP financial information and other business metrics is not meant to be considered in isolation or as a substitute for the directly comparable financial measures prepared in accordance with GAAP. While our non-GAAP financial measures and other business metrics are an important tool for financial and operational decision-making and for evaluating our own operating results over different periods of time, we urge investors to review the reconciliation of the non-GAAP financial measures to the comparable GAAP financial measure included above it in the Appendix to this presentation and not to rely on any single financial measure to evaluate our business.

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Global Trusted Marketplace, Powerful Network Effect



Unbiased **Transparency**

Price
Dealer Reputation
Vehicle Condition
Inventory Ranking

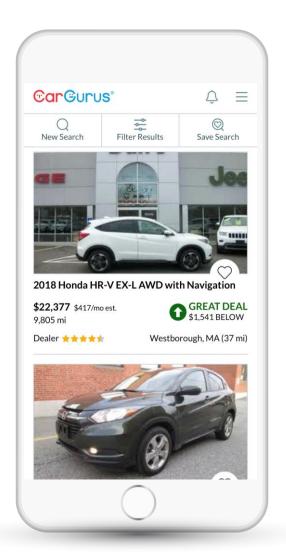
Marketplace

Dealers and Peer to Peer



Optimized for Consumer Relevance vs. Paid Inclusion

- How did Google disrupt Yahoo?
 - Relevance over economics
 - Algorithms provide best answers to consumer
- CarGurus ranks listings based on unbiased algorithms
 - Organic listings ranked by Deal Ratings
 - Instant Market Value considers make, model, trim, year, mileage, options and vehicle condition
 - Deal Rating incorporates Dealer Rating from CarGurus community





Our Freemium Marketplace Can't Be Replicated by Classified Models

LARGEST US AUTO INVENTORY OF 5.5M+ LISTINGS1 FROM OVER 40,000 DEALERS1





Price Information

- Instant Market Value²
- Deal Rating²
- Price History



Dealer Information

- Qualified Dealer Reviews
- Dealer Ratings

BEST-DEAL-FIRST ORGANIC SEARCH RESULTS

92% of users

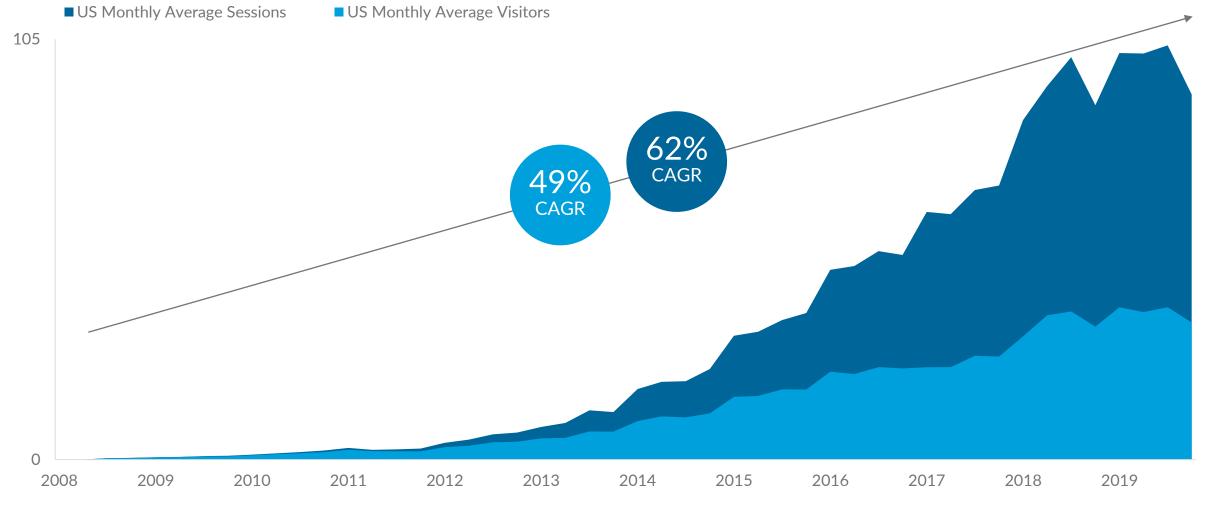
ENGAGED, INFORMED, READY-TO-BUY CONSUMERS

60% more likely to visit CG vs. other sites within week of purchase⁴



We are the #1 Online US Automotive Marketplace¹

(MILLIONS)²



^{1.} As measured by total visits. Source: Comscore Media Metrix® Multi-Platform, Automotive – Information/Resources, Total Audience, Q4 2019, U.S. (Competitive set includes: CarGurus.com, Autotrader.com, Cars.com, TrueCar.com)

2. Source: Google Analytics











Our Technology Drives Transparency for Consumers

UNSTRUCTURED CAR DATA FROM HUNDREDS OF SOURCES ACROSS THOUSANDS OF DEALERS



MakeBMWBMWModel3-Series Coupe328Year20152015Trim328xi

Seller's Comes with AWD, 2-door BMW with moon sun roof, and more! roof in excellent condition

Both are a 2015 BMW 3-Series 328xi Coupe





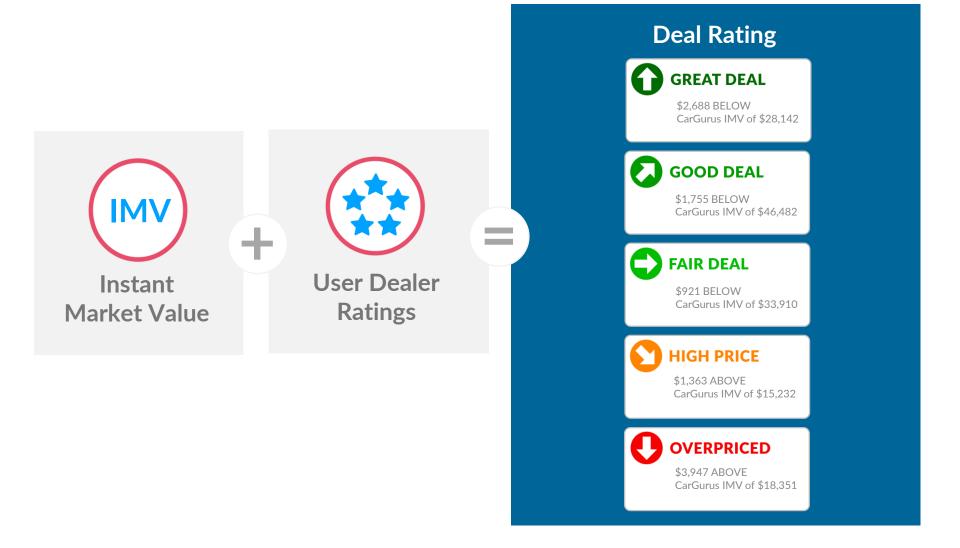








Our Technology Drives Transparency for Consumers





Our Car Shopping Audience is Engaged and Ready to Purchase

CarGurus shoppers are decision makers and auto intenders who have the means to buy a new or used vehicle

are the sole head of household¹

60%

have a total household income of \$75,000 or more¹ 70%

plan to purchase or lease a vehicle within the next three months¹ And, they're visiting CarGurus right before making a purchase

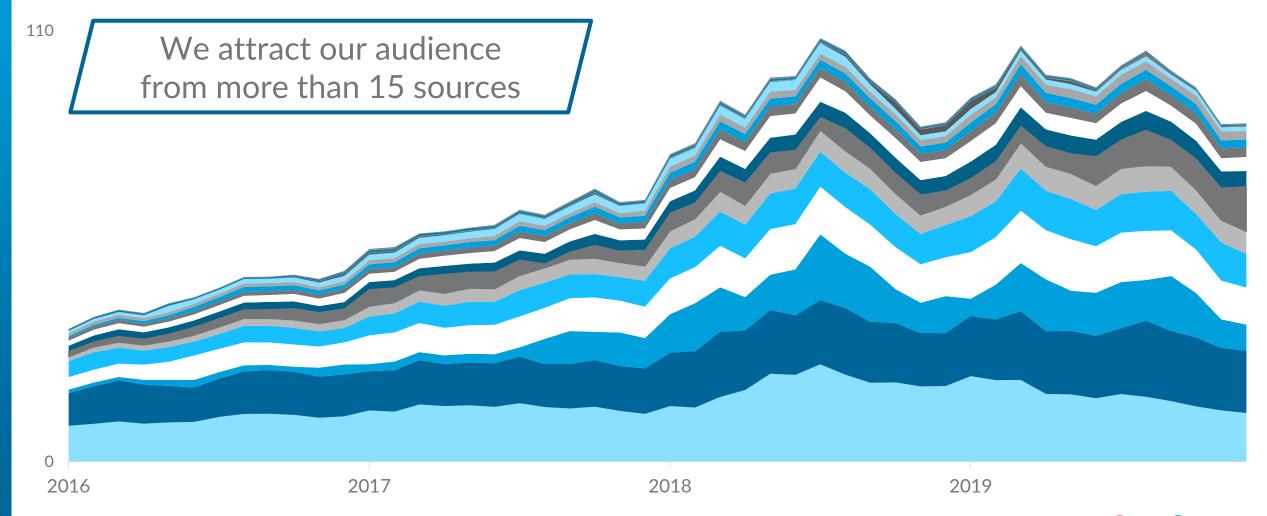
% OF VISITS WITHIN A WEEK OF PURCHASE¹





Diverse Traffic Mix Limits Reliance on Any One Channel

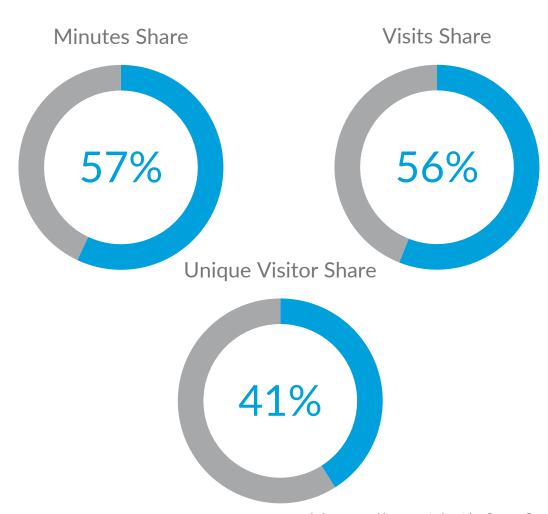
US MONTHLY SESSIONS (MILLIONS)¹

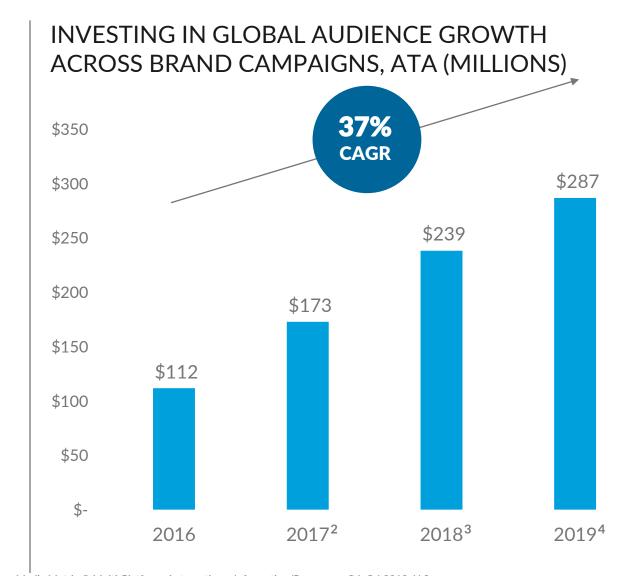




We Have the Largest US Audience, but We Still Have Room to Grow

THE LARGEST US AUDIENCE¹



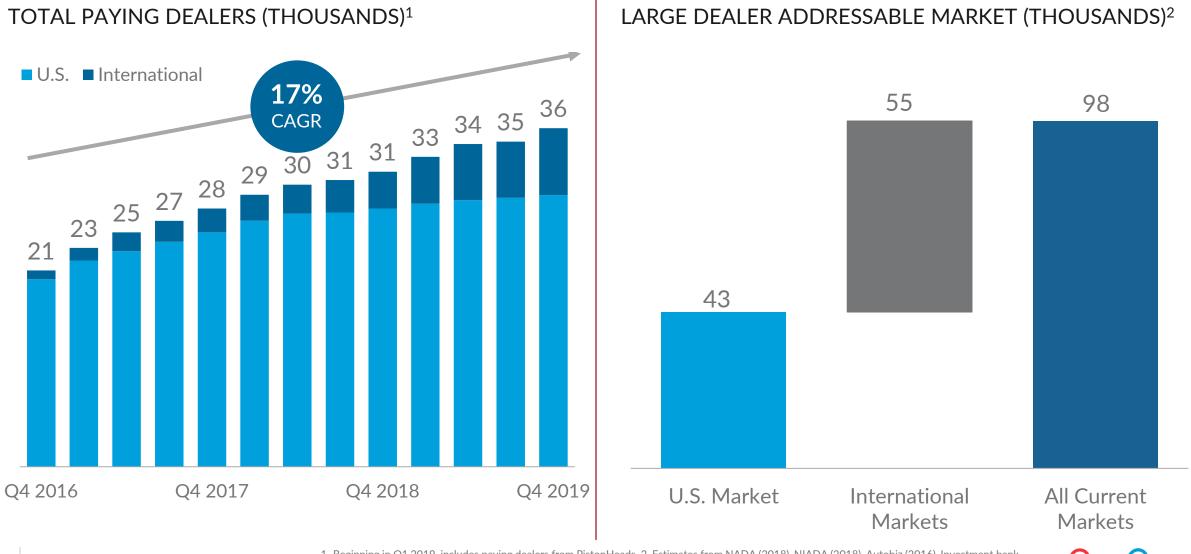








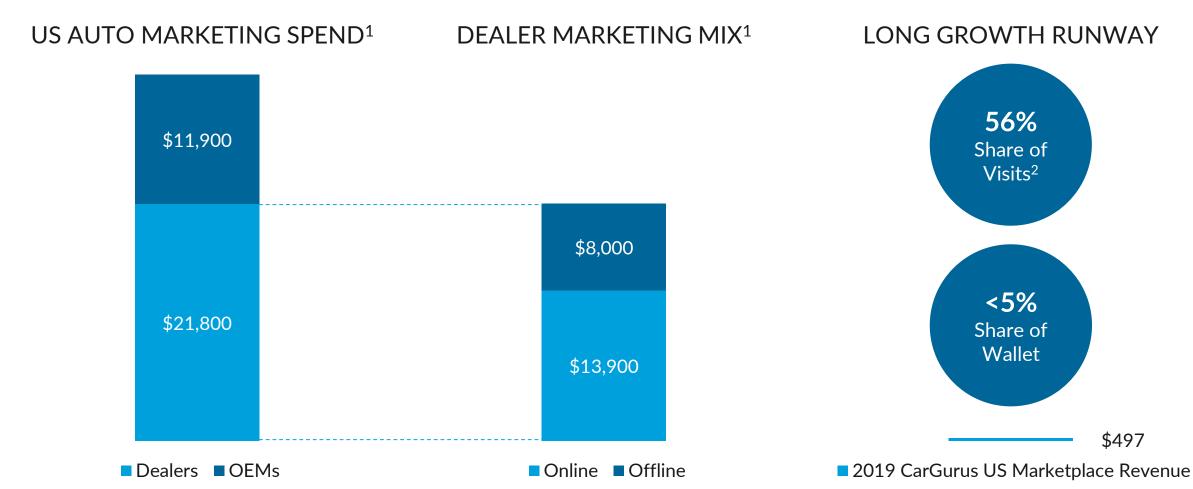
Growing Domestic Paying Dealer Base, Large International Opportunity



^{1.} Beginning in Q1 2019, includes paying dealers from PistonHeads. 2. Estimates from NADA (2018), NIADA (2018), Autobiz (2016), Investment bank research (2017).

Building a Digital Marketing Suite to Serve Dealer Needs

(MILLIONS)





Our Dealer Offerings Unlock Digital Marketing Wallet Share



Restricted Listing



Paying Dealers

Standard Listing

Enhanced Listing

Featured Listing

Featured Priority

Delivery



Dealer Dashboard

Performance Summary

Dealer Insights

User Review Management

Pricing Tool

Market Analysis



RPM Marketing Suite

Dealer Display

Audience Retargeting

SEM Plus

Social Ads



Introducing New Products to Unlock Large TAM

US NEW AND USED CAR RETAIL SALES: \$1.4T1

INSURANCE P₂P **FINANCE** TRADE-IN WARRANTY \$6B \$3B Total US Value² **US Used Car Loan** Commissions³ **LISTINGS CONSUMER LIFECYCLE DEALER MANAGEMENT MARKETPLACE** \$13.9B \$5.3B **Increase Consumer** \$3.3B **US** Dealer **US** Dealer **US OEM** Retention Digital Software Display Ad Spend⁵ Spend⁶ Marketing **Reduce Cost of** Spend⁴ **Customer Acquisition**



\$23B

International Total Automotive Advertising Spend⁷



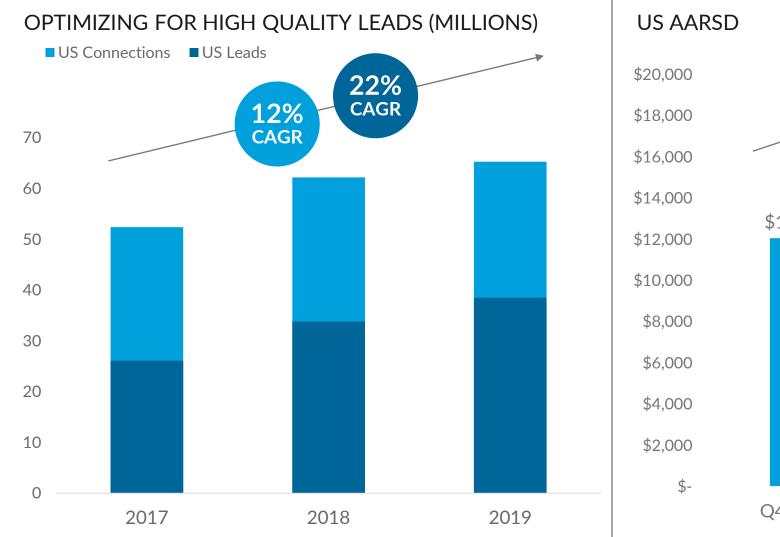
Growing US AARSD¹ Through Three Levers

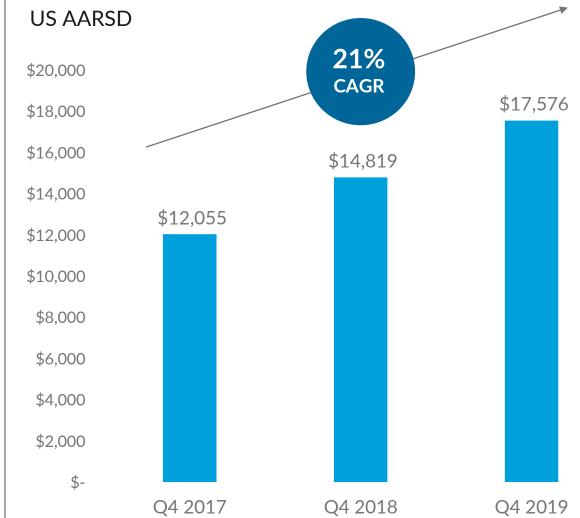
Grow Connection and Lead Volume

Increase Adoption of New Products Unit Pricing and Product Packaging



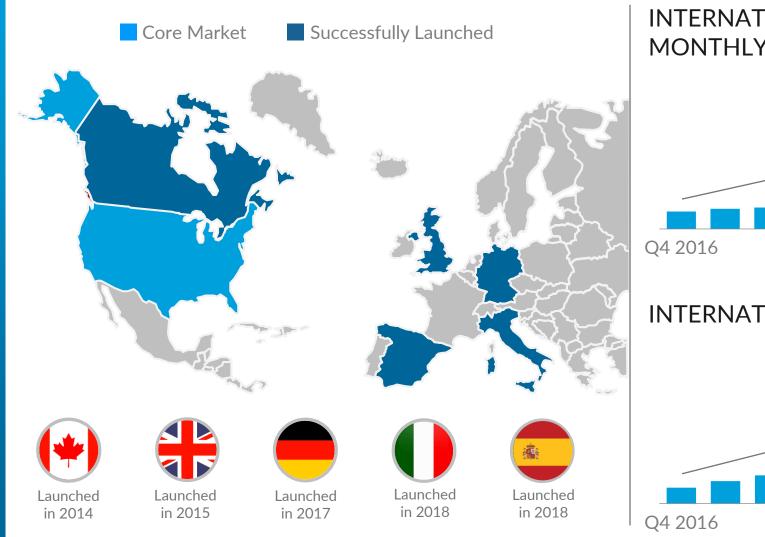
We Have Rapidly Grown Connection Volume and Increased US AARSD



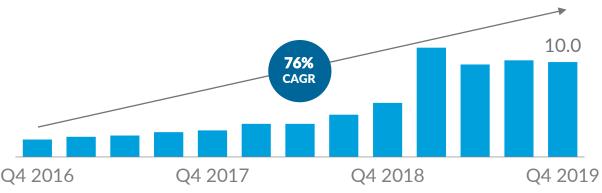




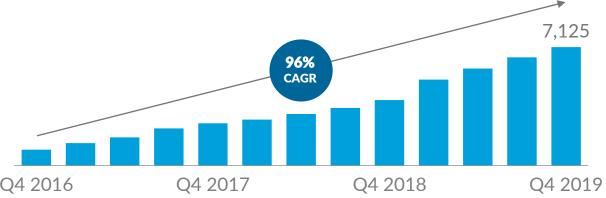
Scaling Our International Business



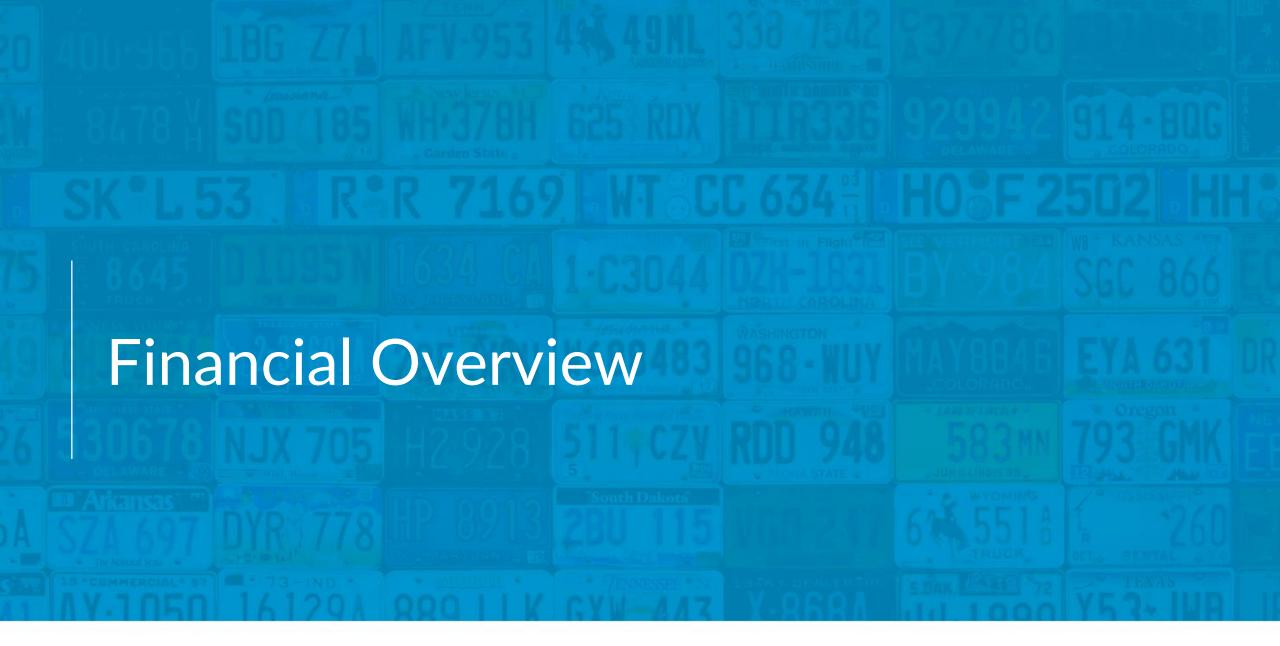




INTERNATIONAL PAYING DEALERS²









CarGurus Financial Highlights

Strong track record of revenue growth in large total addressable market

High
quality
revenue:
recurring, high
retention, and
diversified

Proven operating leverage and profitability

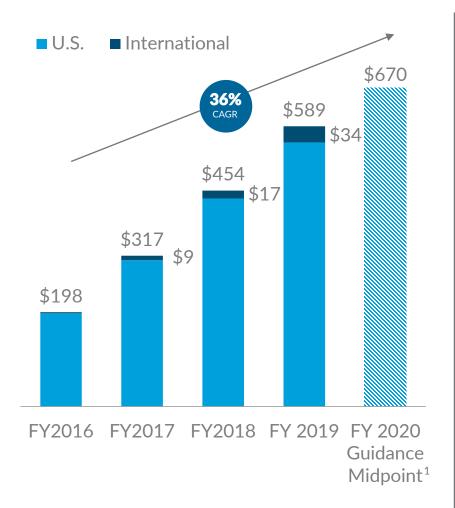
Attractive
free cash
flow
generation

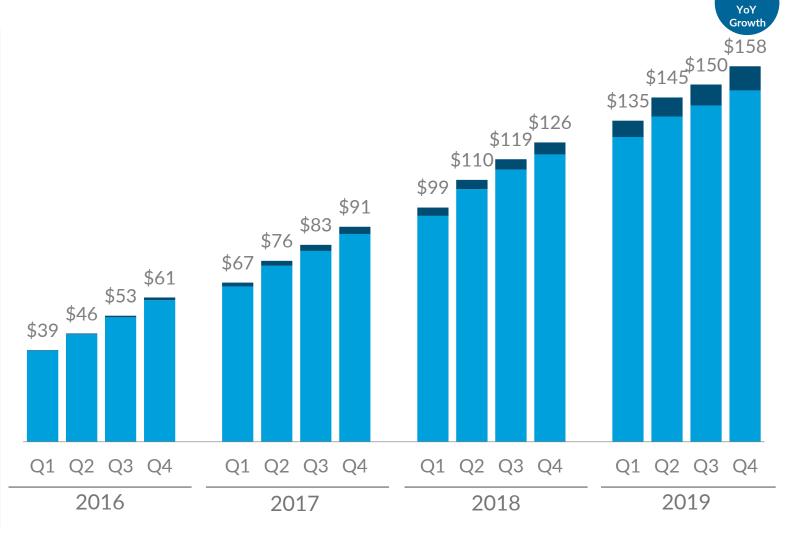
Scalable model for replication in international markets



Significant Revenue Scale and Momentum

(\$ MILLIONS)



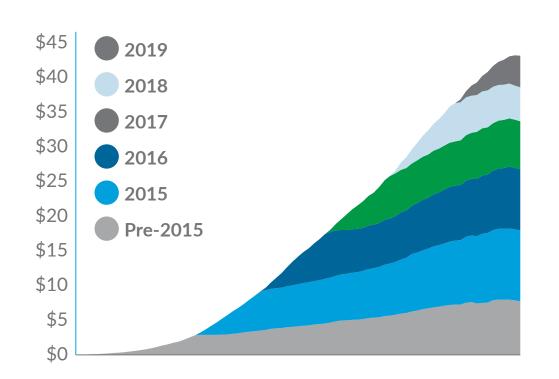




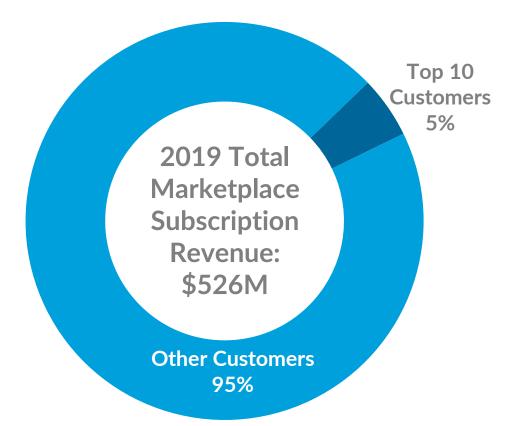
High Quality Revenue: Recurring and Diversified

HIGH RETENTION

U.S. MONTHLY MARKETPLACE SUBSCRIPTION REVENUE BY COHORT¹ (\$ MILLIONS)



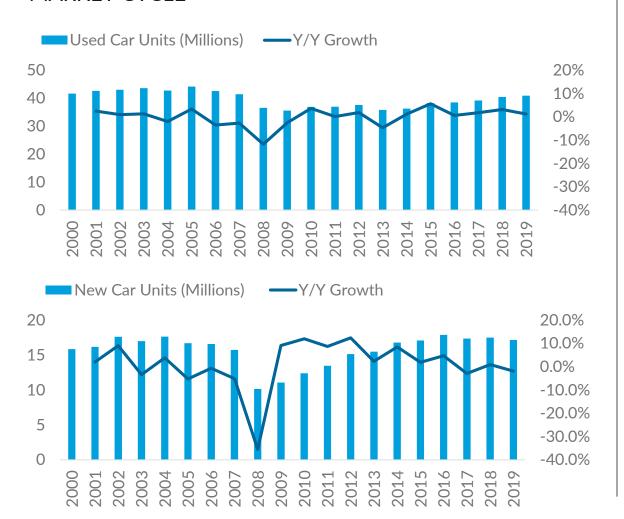
CUSTOMER MIX DIVERSIFIED MARKETPLACE SUBSCRIPTION REVENUE



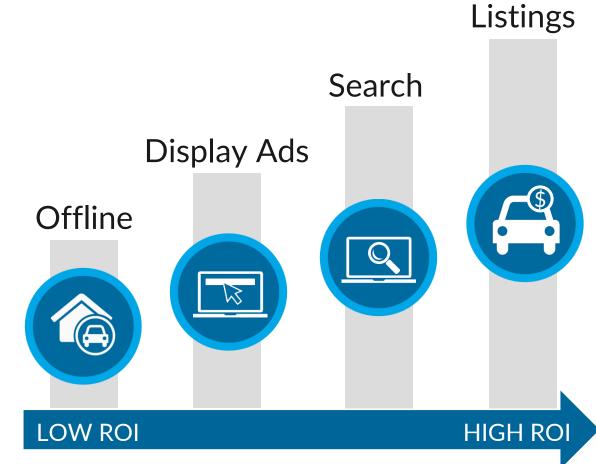


Our Recurring Revenue Stream is Insulated From Auto Market Cyclicality

USED CAR SALES ARE MORE DURABLE THROUGH A MARKET CYCLE¹

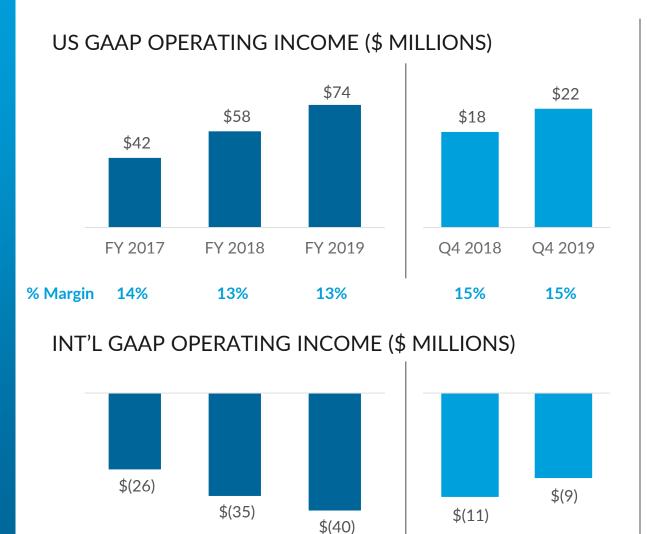


LISTINGS PROVIDE SUPERIOR DEALER ROI





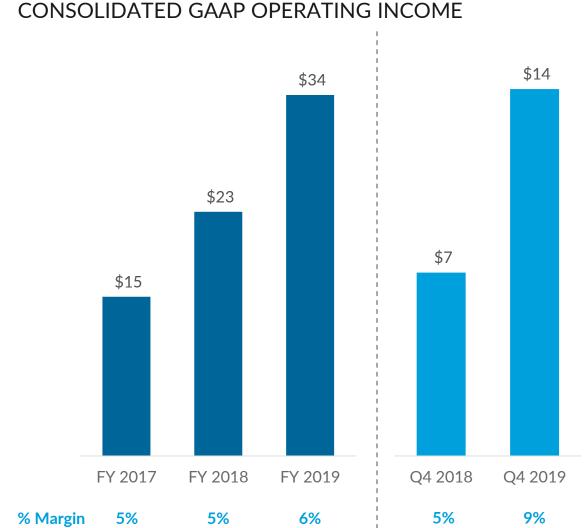
Profitable US Business Driving Investments in International



FY 2019

Q4 2018

Q4 2019





FY 2018

FY 2017

First Quarter and Full-Year 2020 Guidance¹

	1Q20 ²	FY 2020 ³
Revenue	\$156.5M - \$159.5M	\$664M - \$676M
Non-GAAP Operating Income	\$10M - \$12M	\$78M - \$86M
Non-GAAP Earnings Per Share	\$0.07 - \$0.08	\$0.50 - \$0.55

Note: CarGurus has not reconciled its non-GAAP operating income guidance to GAAP operating income (or with respect to the following slide, its non-GAAP operating margin guidance to GAAP operating margin), or its non-GAAP EPS guidance to GAAP EPS, because stock-based compensation, amortization of intangible assets, and acquisition-related expenses, the reconciling items between such GAAP and non-GAAP financial measures, cannot be reasonably predicted due to, as applicable, the timing, amount, valuation and number of future employee equity awards, and the uncertainty relating to the timing, frequency and effect of acquisitions and the significance of the resulting acquisition-related expenses, and therefore cannot be determined without unreasonable effort.

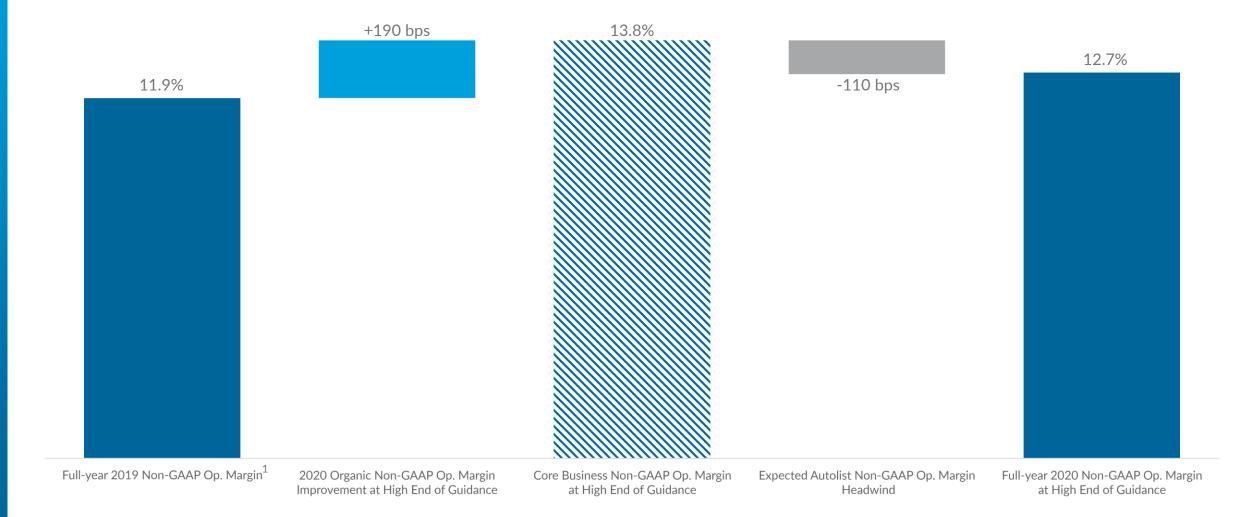


^{1.} Guidance provided by CarGurus in the Company's earnings press release dated February 13, 2020, furnished as Exhibit 99.1 to the Company's Current Report on Form 8-K filed with the SEC on February 13, 2020.

^{2.} The first quarter 2020 non-GAAP earnings per share calculation assumes 115.0 million diluted weighted-average common shares outstanding. Guidance does not include any potential impact of foreign currency exchange gains or losses.

^{3.} The full-year non-GAAP earnings per share calculation assumes 115.9 million diluted weighted-average common shares outstanding. Guidance does not include any potential impact of foreign currency exchange gains or losses.

Core Business Driving 2020 Non-GAAP Operating Margin Expansion





Long-Term Target Model Progression Since IPO

Percent of Revenue	2017	20181	2019¹	Q4 2019 ¹	Long-Term Target
Gross Margin	94%	95%	94%	93%	93% - 95%
Sales & Marketing %	74%	69%	66%	64%	43% - 47%
Product, Technology, Development %	7%	11%	12%	12%	9% - 11%
G&A %	7%	9%	9%	9%	5% - 6%
Depreciation & Amortization %	1%	1%	1%	1%	1% - 2%
Adjusted EBITDA ² Margin	8%	11%	13%	16%	32% - 34%
GAAP Operating Margin	5%	5%	6%	9%	29% - 31%
U.S. Segment GAAP Operating Margin	14%	13%	13%	15%	

^{1.} Reflects adoption and impact of Accounting Standards Certification Topic 606, Revenue from Contracts with Customers.



^{2.} Please see the Appendix to this presentation for a reconciliation of this non-GAAP measure.

Appendix: Reconciliation of GAAP to Non-GAAP Operating Margin

(\$ MILLIONS)	2018	2019	Q4 2019
GAAP Operating Income	\$23.2	\$34.3	\$13.6
Stock-based Compensation Expense	20.8	34.3	8.9
Amortization of Intangible Assets	-	0.6	0.2
Acquisition-related Expenses	0.6	0.5	0.4
Non-GAAP Operating Income	\$44.6	\$69.8	\$23.1
GAAP Operating Margin %	5%	6%	9%
Non-GAAP Operating Margin %	10%	12%	15%

Note: The above non-GAAP financial measures exclude the effect of stock-based compensation expense, amortization of intangible assets, and acquisition-related expenses. We have presented non-GAAP operating income and non-GAAP operating margin because we believe these financial measures provide useful information about our operating results, enhance the overall understanding of past financial performance and future prospects and allow for greater transparency with respect to metrics used by our management in its financial and operational decision-making.



Appendix: Reconciliation of Net Income to Adjusted EBITDA

(\$ MILLIONS)	2017	2018	2019	Q4 2019
Net Income	\$13.2	\$65.2	\$42.1	\$13.2
Depreciation and Amortization	3.8	5.0	7.8	2.2
Stock-based Compensation Expense	5.0	20.8	34.3	8.9
Acquisition-related Expenses	-	0.6	0.5	.4
Other Income, Net	(0.6)	(2.3)	(4.4)	(0.9)
Provision for/(Benefit from) Income Taxes	2.6	(39.7)	(3.4)	1.3
Adjusted EBITDA	\$24.1	\$49.7	\$77.0	\$25.1

Note: We define Adjusted EBITDA as GAAP net income, adjusted to exclude: depreciation and amortization, stock-based compensation expense, acquisition-related expenses, other income, net, and the (benefit from) provision for income taxes. We have presented Adjusted EBITDA because it is a key measure used by our management and board of directors to understand and evaluate our operating performance, generate future operating plans, and make strategic decisions regarding the allocation of capital. In particular, we believe that the exclusion of certain items in calculating Adjusted EBITDA can produce a useful measure for period-to-period comparisons of our business.

